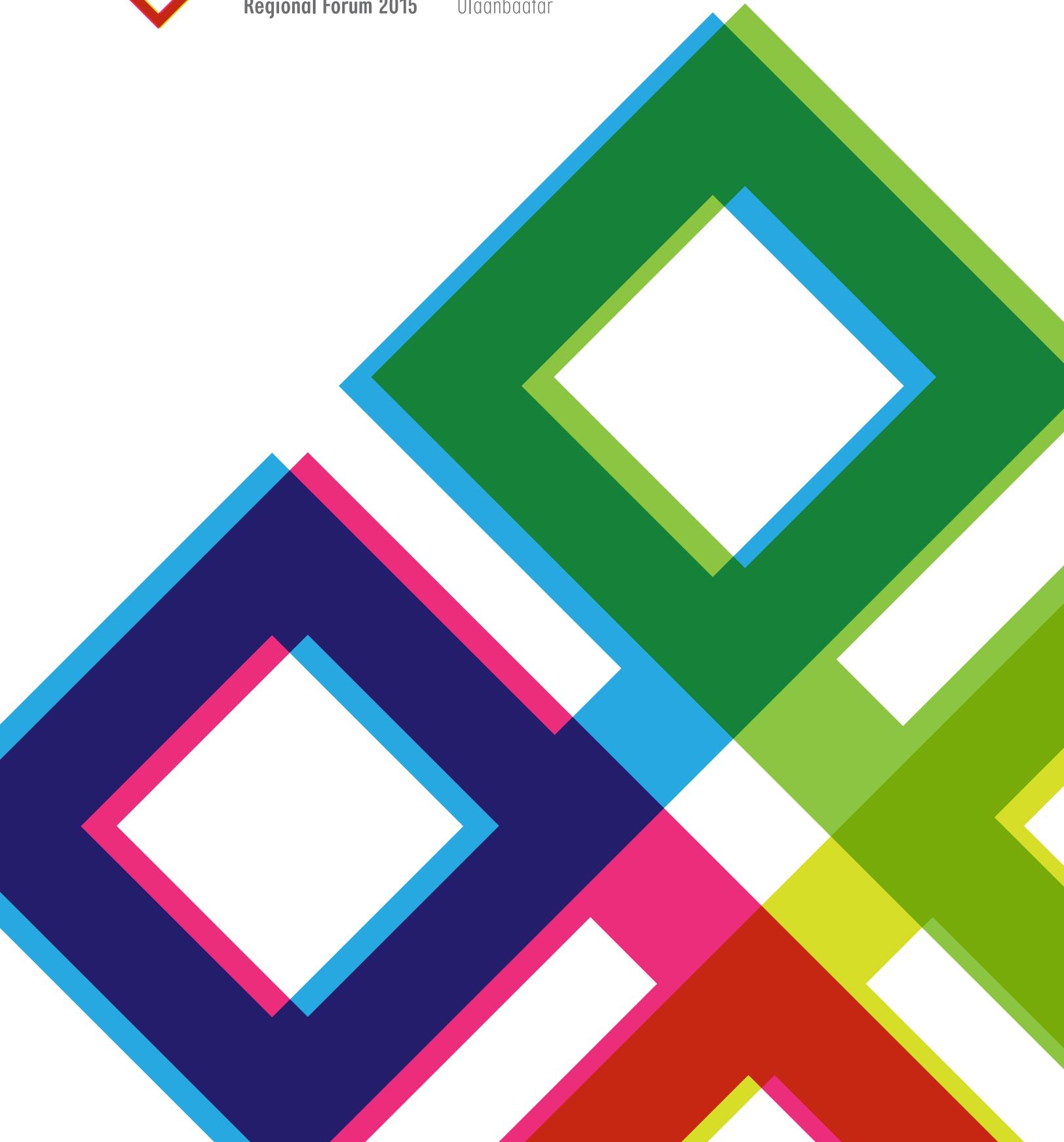


ca|mc|a

Regional Forum 2015

Ulaanbaatar





Enkhbold Zandaakhuu
Chairman, State Great Hural (Parliament) of Mongolia

It is my pleasure to welcome you all in Mongolia, at the heart of Eurasia, in the land of a great history with a dynamic present and bright future. I welcome the distinguished participants of the 2015 CAMCA Regional Forum in Ulaanbaatar. I would also like to express my sincere gratitude to Mr. Donald Rumsfeld, a true statesman, for his friendship to Mongolia.

Today, Mongolia and the United States enjoy fruitful bilateral relations based on shared values and common strategic interests. Our two nations have proven to be reliable strategic partners since establishing diplomatic relations in 1987. Mongolia and the USA have developed trusted bilateral cooperation in all important spheres including political, economic, defense and security. The U.S. has supported Mongolia's transition from a communist past to a new society governed by democratic principles and building up a market oriented economy.

I would like to commend the Rumsfeld Fellowship Program for being a vital part of our comprehensive relations to develop communication and understanding throughout Greater Central Asia via its CAMCA Regional Forum initiative. I welcome all activities of the Rumsfeld Foundation dedicated to the promotion of wide range discussions to advance economic growth and development. It obtains ever growing importance since these efforts involve educating and encouraging young men and women to be leaders of economic and social development within their communities and beyond.

The CAMCA area has a huge inherited potential to become one of the major players on the global arena. I believe that young leaders can do what all nations of the CAMCA area are striving for. Through lively dialogues, constructive ideas and friendship, I believe, we are able to establish a unique regional identity, to find correct models of economic, political and social development.

I wish success to the noble endeavors of the Rumsfeld Foundation and a fruitful 2015 CAMCA Regional Forum in Mongolia.

Enkhbold Zandaakhuu



REGIONAL FORUM 2015

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WHAT IS CAMCA?

The CAMCA Regional Forum is a non-political and non-partisan entity established to promote region-wide discussions on means of advancing economic growth and development in the heart of Eurasia (Afghanistan, Armenia, Azerbaijan, Georgia, Kazakhstan, Kyrgyzstan, Mongolia, Tajikistan, Turkmenistan, and Uzbekistan). It promotes this goal by fostering dialogue and interaction among rising young leaders from various sectors in the 10 countries of the region, as well as with international leaders and stakeholders. Countries of the region are all evaluating and elaborating models of their future economic, political, and social development. Expanded communication and collaboration among talented young leaders from a range of fields can contribute to this process on both a national and regional basis.

The CAMCA Regional Forum has evolved out of the Rumsfeld Foundation's Fellowship Program at the Central Asia-Caucasus Institute at Johns Hopkins University-SAIS. Since 2008, over 120 rising young leaders from the region have completed the Fellowship Program.

The 2015 CAMCA Regional Forum in Ulaanbaatar, Mongolia will discuss ongoing economic, political and social developments in the region and beyond. The Forum will include panel discussions and keynote addresses as well as three parallel Dialogues. The themes of these Dialogues will be "Foreign and Security Outlook of CAMCA in 2025," "CAMCA's Evolving Place in the World Economy" and "Unlocking the Potential of CAMCA's Human Capital." Within the framework of each Dialogue there will be discussions on different topics relating to the themes, featuring Rumsfeld Fellows as well as invited guests from Mongolia, the CAMCA region and other countries.





**ABOUT
УЛААНБААТАР**



Mongolia is known for its unique and spectacular countryside featuring vast steppes, soaring mountain ranges, and endless blue skies, as well as for its rich cultural history of nomadic herders and ancient warriors that once ruled history's largest empire. Yet, in the midst of this pristine landscape and ancient culture, lies the country's capital, Ulaanbaatar, a contrastingly modern city and thriving urban hub for visitors from around the world.

Home to almost half of the nation's population, Mongolia's capital has been at the forefront of the country's distinctive history, and most notably, its peaceful transition from 70 years of communist rule to a budding democracy.

Originally established as a Buddhist monastic center in the 17th century, the capital was finally settled on the bank of the Tuul River in 1778. The city would later serve as the backdrop for Mongolia's battles for independence in 1911, and again in 1921, after which the capital was officially renamed "Ulaanbaatar," meaning "red hero." Many years later, in the winter of 1990, thousands of peaceful protesters gathered in Mongolia's capital to renounce their communist regime. The summer of 2015 will mark the 25th year since this most historic revolution and citizens across Mongolia will join in celebrating the anniversary of their nation's peaceful transition to democracy.

Today Ulaanbaatar is a vibrant city teeming with young professionals, international investors, artists, Buddhist monks, Christian missionaries and newly settled nomadic herders. As citizens of such diverse backgrounds converge in the city, Ulaanbaatar's landscape and architecture has been rapidly progressing. New structures and buildings have filled the skyline and older Soviet stylistic influences are being replaced by those that celebrate national heroes and traditional Mongolian culture, such as the recent 54 meter-high Maitreya Buddha statue that welcomes visitors as he looks on to the future of the growing cityscape. However, as this remarkable transition towards a modernized urban center unfolds, the people of Ulaanbaatar have not lost sight of the importance of preserving their renowned history. Several ancient buildings, like the Bogd Khan's Palace and the Tibetan-style Gandan Monastery, serve as museums and attractions for visitors interested in the rich Mongolian culture.

Together with Ulaanbaatar's changing landscape, the city's reputation as an emergent international hub for both culture and business continues to advance. Businesses around the globe have developed numerous partnerships with Mongolia's top companies and are investing in the country's various sectors from mining to infrastructure. In addition, Ulaanbaatar had hosted numerous international conferences including the Ministerial Conference of the Community of Democracies, where over 1,200 delegates from more than 100 countries came together to discuss democratic rules and standards around the world. At the conference, Mongolia was applauded for its progress in building a democratic society by the world renowned champion of peaceful resistance for democracy and Nobel Peace Prize recipient, Mrs. Aung San Suu Kyi. In July 2016, Ulaanbaatar will host the 11th Asia-Europe Meeting (ASEM) Summit with over 5000 guests including heads of states and leaders of over 50 countries.



While the heart of the capital continues to modernize, after just a few miles of travel outside of the city, visitors may find themselves hiking one of the many heavily forested trails of the Khentii mountain range, crossing paths with some of the world's last traditional nomadic herders, or catching a glimpse of Mongolia's unique and rare wildlife, like the wild Takhi horse or a herd of roaming yaks. About an hour from the city is Tereji National Park, home to the Khagiin Khar glacial lake and Yestii natural hot springs, and a popular destination to ride horseback through the rugged mountainside and spend the night in a traditional "ger" tent camp. Across the rest of the countryside, Mongolia boasts some of the world's most extraordinary natural sights from the sands of the Gobi desert to the icy stretches of the Potanin Glacier.

Back within the capital's city limits, Ulaanbaatar continues to modernize and develop at a rapid pace, much in contrast to its seemingly untouched natural surroundings.

The bustling energy and forward-leaning spirit of Ulaanbaatar's residents seem to embody both the momentum and potential of the nation and its Central Asian neighbors.

With its combination of abundant natural resources, progressing international policies, and strong democratic principles, Mongolia will be an important contributor to the international community for years to come.



Donald Rumsfeld

Co-Founder and President, Rumsfeld Foundation

A warm welcome to the 2015 CAMCA Regional Forum in Ulaanbaatar, Mongolia. Joyce and I are pleased you are able to join us for this important event.

Since 2008 our Foundation has had the privilege of welcoming over 120 talented young leaders from the CAMCA region to the United States through our fellowship program in cooperation with the Central Asia-Caucasus Institute at Johns Hopkins University.

The energy that results from bringing together so many bright, dedicated minds grows with each fellowship session and continues to develop as these impressive leaders join the unique network that has evolved.

In support of the great potential of this increasingly important network, we are pleased to host this CAMCA Regional Forum, providing an opportunity for continued dialogue and interaction among such a talented group of rising leaders in this significant region.

We are fortunate to have a remarkable group of professionals gathered in Ulaanbaatar and look forward to informative and productive discussions on a range of subjects of regional importance.

Our hope is that those in attendance will learn, contribute, enjoy themselves, and come away further engaged in the CAMCA region.

We welcome you to the 2015 CAMCA Regional Forum. Thank you for joining us and for your valuable participation.

Donald Rumsfeld



Dr. S. Frederick Starr

Chairman, Central Asia-Caucasus Institute, SAIS, Johns Hopkins University

Welcome to the 2nd CAMCA Regional Forum, a rising platform for contact and discussion among young leaders of all sectors of society in Eurasia's heartland. Supported by the Rumsfeld Foundation, the CAMCA Forum traces its origins to the Rumsfeld Fellowship program, which brings together promising young men and women from Central Asia, the Caucasus, Afghanistan, and Mongolia for periods of intense study and interaction with American officials and prominent persons from many fields. This program, administered by the Central Asia-Caucasus Institute at Johns Hopkins University-SAIS, has drawn more than 120 participants over the seven years of its existence.

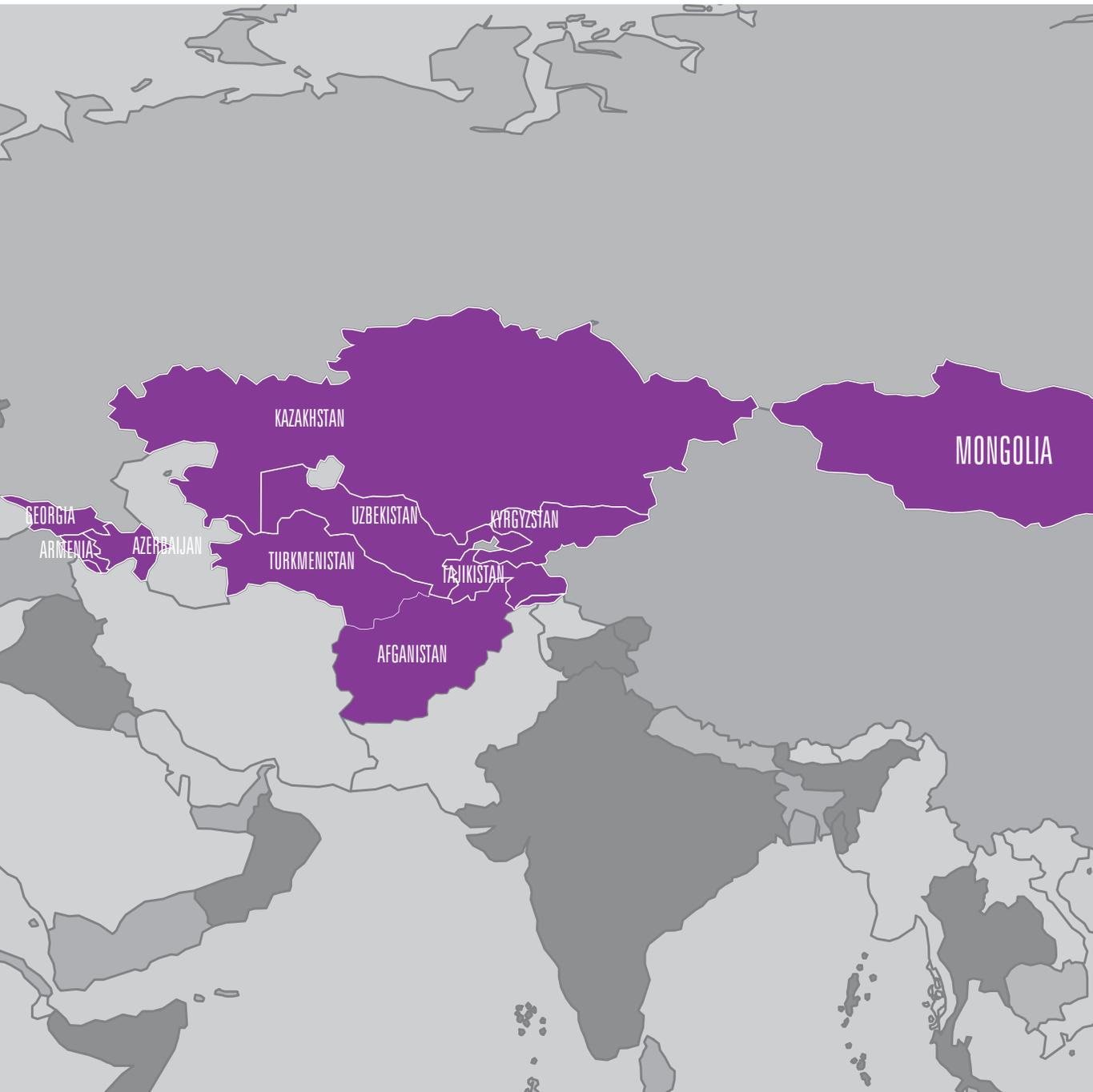
The CAMCA Regional Forum is held in conjunction with the annual reunion of Rumsfeld Fellowship alumni. Unlike the Fellows' Reunions, which are closed, CAMCA sessions are open to the public by invitation.

Their purpose is to foster the exchange of ideas and practical projects among members of the rising generation in the CAMCA region, to provide a switchboard for contacts between these leaders in public life, business, and media in CAMCA countries and beyond, and to foster a sense of regional identity among countries that are in the midst of defining their place in the world. The CAMCA Forum is non-political and non-partisan, but believes in the importance of a free economy and open, responsive institutions.

Thank you for joining us.

A handwritten signature in black ink that reads "S. F. Starr".

Dr. S. Frederick Starr



ABOUT THE RUMSFELD FELLOWSHIP

The Rumsfeld Foundation has partnered with the Central Asia-Caucasus Institute at the School of Advanced International Studies, Johns Hopkins University to establish the Rumsfeld Fellowship Program. The program was launched in the fall of 2008 to bring individuals from Central Asia, the Caucasus, Afghanistan and Mongolia to pursue research projects and establish ties with their counterparts in the United States.



Fall 2008 Fellows with Francis Fukuyama, Political Scientist and Author

Over a period of six weeks, each group of Fellows meets with policy makers, business leaders, journalists, academics, non-governmental organizations, and regional experts to better understand how opinion making, decision making, policy making and policy implementation processes work in Washington, D.C. Another goal of the program is to foster better understanding and build stronger relations between the United States and countries of the region, as well as among the people of the countries of the region.



Spring 2009 Fellows with Secretary Donald Rumsfeld



Fall 2009 Fellows with John McLaughlin, former Deputy Director of the Central Intelligence Agency

As of June 2015, after 14 successful fellowship sessions, there have been a total of 122 program participants from 10 countries. The different groups have met with U.S. Senators Richard Lugar, Lamar Alexander, Christopher Dodd, Jon Kyl, Joseph Lieberman, and Ted Cruz; Congressmen David Dreier, Robert Pittenger, Robert Aderholt, Eri Faleomavaega, and Adam Kinzinger; the Librarian of Congress Dr. James Billington; U.S. Supreme Court Justices Antonin Scalia, Clarence Thomas and Samuel Alito; Senior Federal Judge Laurence Silberman, and Presidents of the World Bank Robert Zoellick and Paul Wolfowitz.



Fall 2010 Fellows with Admiral James Stavridis, NATO's Supreme Allied Commander Europe



Spring 2010 Fellows with Gary Becker, Nobel Prize Laureate in Economics



Spring 2011 Fellows with Senator Joseph Lieberman

Fellows have also visited with some of the United States' finest military leadership including former NATO Supreme Allied Commander Europe Admiral James Stavridis, former Chief of Staff of the U.S. Air Force General Norton Schwartz, former Chairmen of the Joint Chiefs of Staff General Richard Myers and General Peter Pace, and former Vice Chairmen of the Joint Chiefs of Staff General James Cartwright, Admiral Edmund Giambastiani, and General Joseph Ralston. They have also toured the U.S. Navy Nimitz-class aircraft carrier USS Carl Vinson (CVN-70) and visited the U.S. Army War College at Carlisle Barracks in Pennsylvania and National Defense University at Fort McNair in Washington, D.C.



Spring 2012 Fellows with Stephen Hadley, former U.S. National Security Adviser

Groups have also had the opportunity to meet with such business leaders as Chairman of the Kellogg Executive Leadership Institute and former CEO of Campbell's Soup Company Doug Conant, CEO of International Strategy and Investment Group Ed Hyman, CEO of Rockefeller Financial Reuben Jeffery, Founder and CEO of New Magellan Ventures Richard Lawless, entrepreneur and Monumental Sports owner Ted Leonsis, Chief Economist of Bank of America Mickey Levy, CEO of Thompson Global LP Noel Thompson, Co-Founder and Chief Operating Officer of Blue Star Strategies, LLC Sally Painter, President and CEO of N12 Technologies Brad Berkson, American businessman and philanthropist Edward Scott, President and CEO of the Aerospace Industries Association and former Administrator of the Federal Aviation Administration Marion Blakey, and many others. They have also met with representatives from The Boeing Company, BP, Facebook, Google, The Carlyle Group, Coca-Cola, Hunt Oil, McKinsey & Co., as well as the leadership of the American Beverage Association and the American Petroleum Institute.

In journalism, groups have spent time with Chairman of the Board of the Washington Post Company Donald Graham, Washington Post Editorial Page Editor Fred Hiatt, New York Times columnist Thom Shanker, Editor-in-chief of U.S. News and World Report Mortimer Zuckerman, Political Commentators Brit Hume, Bret Baier, Greta Van Susteren, and Juan Williams, Pulitzer Prize winning syndicated columnists Charles Krauthammer and George Will, American radio talk show host Laura Ingraham, and Senior Editor and columnist for Fortune Magazine Nina Easton.

They have also met with former President of the United States George W. Bush, former Vice President Richard B. Cheney, Secretaries of Defense William S. Cohen and Donald Rumsfeld; Secretaries of Commerce, Education, Energy, Labor, Transportation, and Housing and Urban Development Carlos Gutierrez, Samuel Bodman, Bill Bennett, Elaine Chao, Ann Korologos, Ray LaHood and Carla Hills; former U.S. Attorney General Judge Michael Mukasey; former Directors of the CIA Amb. John Negroponte and James Woolsey; former Director of the National Security Agency General Michael Hayden; former National Security Advisers Dr. Henry Kissinger, Dr. Zbigniew Brzezinski, and Stephen Hadley; former Speaker of the U.S. House of Representatives Newt Gingrich; former Chairman of the Federal Reserve Dr. Alan Greenspan; former Prime Minister of Spain Jose Maria Aznar; former Prime Minister of Georgia Grigol Mgaloblishvili; as well as former Governor of Indiana Mitch Daniels, along with many others. Each group also meets with current and former Ambassadors, as well as members of the current Administration including representatives of the Department of Defense, Department of Energy, Department of State, National Security Council staff and many more.



Fall 2013 Fellows with James Woolsey, former Director of the Central Intelligence Agency



Fall 2011 Fellows with Dr. Alan Greenspan, former Chairman of the Federal Reserve



Fall 2012 Fellows with William Cohen, former U.S. Secretary of Defense



Spring 2013 Fellows with Dr. Ben Carson, American neurosurgeon and Recipient of Presidential Medal of Freedom



Spring 2014 Fellows with the U.S. Supreme Court Justice Antonin Scalia



Fall 2014 Fellows with Senator Richard Lugar, President of The Lugar Center



Fall 2014 Fellows with Richard Cheney, former Vice President of the United States

In addition, groups have met with the late Nobel Prize winner in Economics Gary Becker; world renowned political scientists and economists Francis Fukuyama, John Mearsheimer and Hernando de Soto; author Lynne Cheney; and neurosurgeon Dr. Ben Carson. In the non-profit sector, groups have met with Directors of the Rumsfeld Foundation Joyce Rumsfeld and Dr. Steve Cambone; President of Philanthropy Roundtable Adam Meyerson; President of the Partnership for Public Service Max Stier; President of Opportunity International Vicki Escarra; President of the Grameen Foundation Alex Counts; Founder and former President of the Heritage Foundation Dr. Edwin Feulner; Co-founder and Emeritus of the Stimson Center Dr. Barry Blechman; Senior Vice President of the Smith Richardson Foundation Dr. Marin Strmecki; and President and CEO of Mary's Center and recipient of the 2012 Presidential Citizens Medal Maria Gomez. They have also met numerous world-class experts and scholars from various think tanks and universities.

The last ten groups have also traveled to cities including Atlanta, Boston, Chicago, Dallas, Philadelphia, San Diego, New Orleans and Seattle for high-level meetings, offering them a view of the United States beyond Washington, D.C. Additionally, since the fall of 2011, the Rumsfeld Fellowship has partnered with the Open World Program to organize local programs with host communities outside of Washington, D.C. to show the Fellows American democracy and communities on a local level. In previous years, groups have visited Boise (Idaho), Charlotte (North Carolina), Cleveland (Ohio), Columbus (Ohio), Denver (Colorado), Helena (Montana), Huntsville (Alabama), Kansas City (Missouri), Memphis (Tennessee), Miami (Florida), Phoenix (Arizona), Reno (Nevada), Riverside (California), St. Louis (Missouri), and Tulsa (Oklahoma). These programs offer information as to how local communities and governments work with businesses, civil organizations, and individuals to bring benefits to the American economy and society.

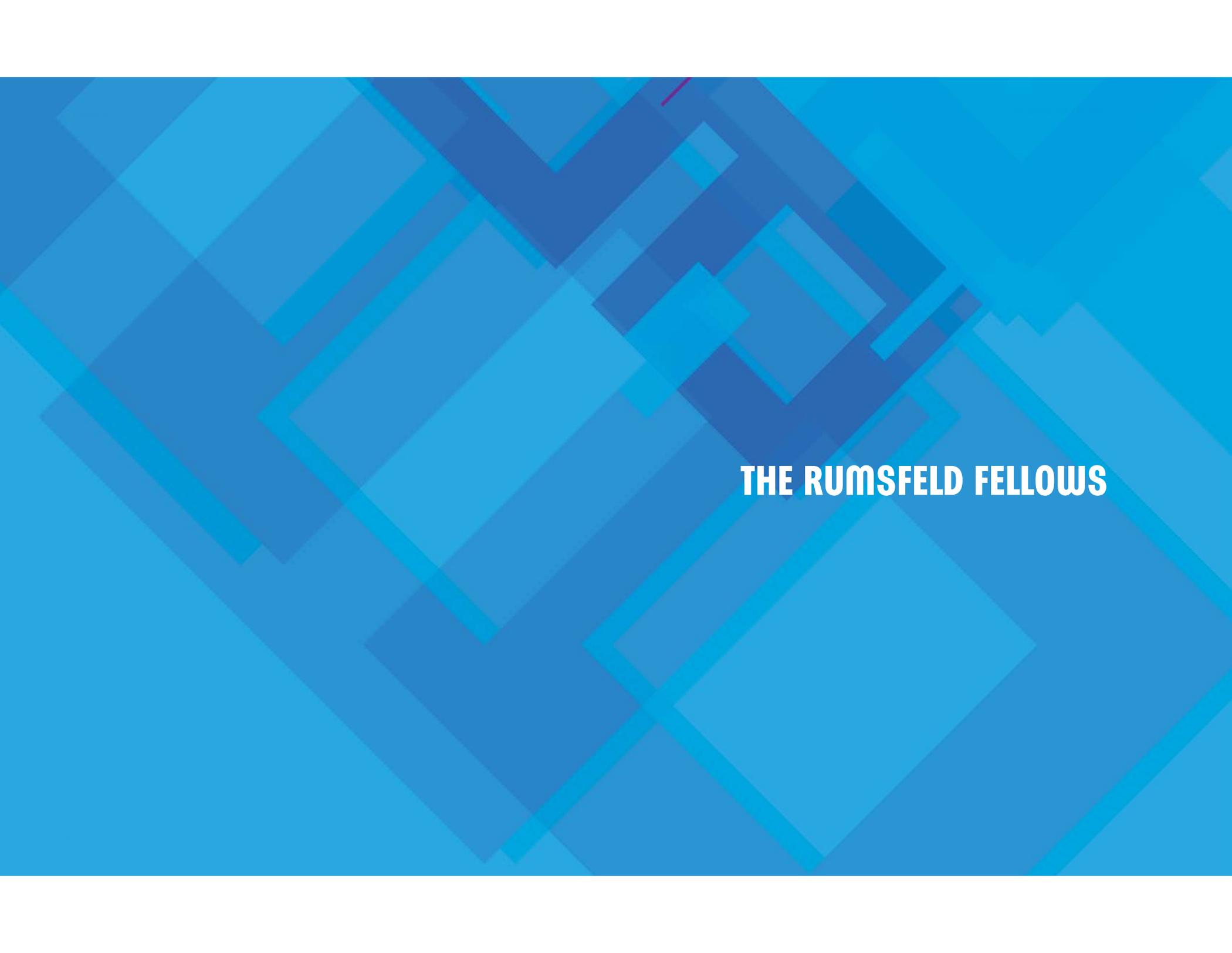


Spring 2015 Fellows with Newt Gingrich, former Speaker of the U.S. House of Representatives



Spring 2015 Fellows with Carlos Gutierrez, former U.S. Secretary of Commerce

In addition to the group program, in order to accommodate the professional interests of each Fellow, the program assists in arranging separate meetings with officials and experts in their specific areas of individual research and professional interests.

The background features a complex, abstract geometric pattern composed of overlapping, semi-transparent shapes in various shades of blue and white. The shapes include squares, rectangles, and triangles, some of which are rotated or offset, creating a sense of depth and movement. The overall effect is a modern, digital aesthetic.

THE RUMSFELD FELLOWS



Mr. Azis Abakirov

Kyrgyzstan, Spring 2011
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Mr. Azis Abakirov is the owner and founder of "Unique Technologies" IT company, one of the most successful software development companies in Kyrgyzstan, established in 2003. Mr. Abakirov is also an active member of the Bishkek Business Club where he facilitates communication and networking among the business leaders of Kyrgyzstan. In addition, Mr. Abakirov was elected as Chairman of the Supervisory Board at the Ministry of Transportation and Communication, as well as the Chairman of the Kyrgyz Software and Services Developers Association. Mr. Abakirov holds a BA in Oriental Studies from the Kyrgyz National University in Bishkek (2002).



Dr. Nafisa Abdullaeva

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Dr. Nafisa Abdullaeva is a partner at Lex Mark Advocate Law Firm, specializing in the preparation of legal opinions on the subjects of compliance of foreign contracts with the current legislation of Uzbekistan and legal consultations on insurance, bankruptcy, and voluntary liquidation matters. She has fifteen years of experience of conducting seminars and trainings on organizing and managing business for leading companies in Uzbekistan. Dr. Abdullaeva is the Chair of the Department of Business Law at the Higher School of Business in Tashkent, a pioneer of MBA education in Uzbekistan where high-level government officials and business executives get necessary skills to effectively manage the public sector and businesses. Dr. Abdullaeva is an author of more than 30 publications on insurance law in Uzbekistan and abroad. She holds a BA (1998) and a MA (2002) in International Law from the University of World Economy and Diplomacy, Tashkent, and received her PhD at the Tashkent State Judicial Institute.



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Mr. Hikmat Abdurahmanov is the Chairman of the Association for International Business & Technologies of Uzbekistan and is a Head of a commercial group of companies with a core staff of 70 people involved in international business, including business tourism, trade, finance, and advisory services for SMEs. Since 2006, the company has brought over \$100 million worth of mini-technologies to SMEs. With their assistance, over 3,000 Uzbek business executives and government officials have visited foreign trade shows, factories, and forums in different countries. Mr. Abdurahmanov has successfully launched an Industrial Business Center named TechnoPlaza, a business center and incubator for local SMEs. Mr. Abdurahmanov is the Chairman of the Board of Central Eurasian Leadership Alliance (CELA). Mr. Abdurahmanov holds a BA (2001) and a MA (2004) in International Economic Relations from the University of World Economy and Diplomacy in Tashkent and a MA in International Business from the School of Management at St. Andrews, UK (2006).



Dr. David Abesadze

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Dr. David Abesadze is a Deputy Director of the Political Department at the Ministry of Foreign Affairs of Georgia and a visiting lecturer at Tbilisi State University. He formerly served as a Senior Counselor at the Mission of Georgia to the European Union and Head of the Policy Analysis Division of the Georgian MFA. He holds a MA from the Central European University and a BA, MA and PhD from Tbilisi State University. He has been a fellow of non-degree programs at Stanford and Georgetown Universities, and was a visiting scholar at George Washington University. His areas of interest include foreign policy, national security, politics of development, and the relationship between religion and politics. Dr. Abesadze is the author of several publications, among them a recent article titled "Religious Systems and the Secular-religious Cleavage: Turkey and Western Europe Compared." He is also one of the authors of the policy paper "Georgia's Black Sea Policy: Forging Black Sea Identity."



Dr. Alisher Abidjanov

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Dr. Alisher Abidjanov is the Deputy Director of the Republican Scientific-Practical Centre of Developing the Innovational Methods for Teaching Foreign Languages under the Uzbekistan State University of World Languages. From 2003-2007, he served as a Program Coordinator at the University of Washington office in Tashkent. Dr. Abidjanov's research interests include theory of civil society, social changes in the transition period in Central Asia, and political culture and the democratization process. During the 2002-2003 academic year and spring of 2004, he was a visiting Research Professor at George Washington University and in spring 2005, he was a Visiting Scholar at Princeton University. In 2009-2010, Dr. Abidjanov was a Fulbright Scholar at SAIS at Johns Hopkins University in Washington, D.C., and during the 2011-2012 academic year, he taught at Constantine the Philosopher University (Slovakia). In 2013, he established a private educational center. Dr. Abidjanov holds a BA, MA, and PhD in Philosophy from the National University of Uzbekistan.



Mr. Ovez Agayev

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Mr. Ovez Agayev is a Senior Client Contracts Analyst with Schlumberger Logelco Inc. in Turkmenistan. He is responsible for pre-award and post-award management, drafting and negotiating client contracts for oilfield services and products, providing overall contractual advice to management, and is involved in business plans, strategies, and operations as part of the management team. Mr. Agayev has nearly a decade of experience of working for multinational auditing and consulting companies including Deloitte and Arthur Andersen in the areas of legal and tax consulting, advising multinational oil and gas, energy, service, construction, and other companies, and participating in audits of companies in the energy, banking, oil and gas, and manufacturing sectors. Mr. Agayev holds a BS in Economics and Law from the Turkmen Institute of National Economy (2000) and a LLM in Asian and Comparative Law from the University of Washington School of Law in Seattle, Washington (2007).



Mr. Hanifa Ahmadov

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Mr. Hanifa Ahmadov works in the Administration of the President of the Republic of Azerbaijan as Head of the working group/division for the Baku International Humanitarian Forum of the Humanitarian Policy Issues Department. The objectives of the Baku International Humanitarian Forum are to consider the humanitarian challenges of the 21st century. Mr. Ahmadov previously served as Deputy Head of the Department for International Cooperation at the Ministry of Labor and Social Protection of Population. From 2006 to 2011, Mr. Ahmadov was a member of the Council of Europe's Governmental Committee for the European Social Charter. Mr. Ahmadov holds a BA from Fatih University, Istanbul, Turkey (2001), and a MA in International Relations from Yildiz Technical University, Istanbul, Turkey (2004). Mr. Ahmadov completed with distinction the Advanced Foreign Service Program at the Azerbaijan Diplomatic Academy (ADA), where he was presented the ADA Distinguished Attaché Award (2010).



Mr. Azamat Akeleev

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Mr. Azamat Akeleev is the Founding Director of Promotank LLC, a consulting company and leading think tank in the field of communication and research. Promotank's clients include local private sector entities as well as international organizations such as Bosch Group, World Bank, GIZ, Eurasia Foundation, JICA, USAID, and the Government of the Kyrgyz Republic. The company provides these organizations with market research, economic and industry analysis, promotional campaigns, and communication products. Mr. Akeleev is also Co-Owner of a private energy distribution company and is interested in investments in the renewable energy sector. He is an active member of the Bishkek Business Club. Prior to starting his own business, Mr. Akeleev taught marketing, branding, and strategy at the American University in Central Asia (AUCA), while chairing and redesigning its MBA program. Mr. Akeleev holds a BA from AUCA (2002) and a MBA from the Kelley School of Business, Indiana University (2006).



Mr. Muratbek Akhmatov

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Mr. Muratbek Akhmatov is the Internal Auditor at the JSC Center for International Programs, which administers the Kazakhstan Presidential Bolashak International Scholarship Program. Prior to his current position, Mr. Akhmatov served as the Head of Strategic Analysis and Planning Division at the National Space Agency of Kazakhstan (Kazcosmos), where he worked on drafting Kazakhstan's "Law on Space," helped to prepare the Strategic Plan and Sectorial Program of Kazcosmos, and organized a comprehensive inventory and assessment of the Baikonur Space Center. Mr. Akhmatov also worked as a Vice President of the National Space Company, Kazakhstan Gharys Sapary, where he was directly involved in high-level negotiations with the European Aerospace Corporation EADS on the construction of the Testing Complex of Spacecrafts and the Earth Observation System. Mr. Akhmatov holds a BA in Audit and Accounting from Kazakh Economic University, Almaty (2002), and an Engineering degree in Design, Construction, and Operation of Oil Pipelines and Gas and Oil Storage Tanks from Kazakh National Technical University (2005).



Mr. Beka Aladashvili

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Mr. Beka Aladashvili is a Fellow at the Atlantic Council of Georgia. Prior to his current position, Mr. Aladashvili served as a Head of the Defense Policy and Planning Department at the Ministry of Defense of Georgia. Previously, Mr. Aladashvili worked in the Ministry of Internal Affairs as the Director of the Policy and Planning Department, and before this appointment served at the Ministry of Defense as the Acting Head of Defense Policy and Planning Department, Head of the Defense Policy Division, and as a Senior Specialist in national security affairs. Since 2003, Mr. Aladashvili has attended a number of professional development courses and activities on national security and defense policy in Europe and in the United States. From 2010-2011, Mr. Aladashvili attended the Royal College of Defense Studies, London. Mr. Aladashvili holds a MA in History of Diplomacy and International Relations from Tbilisi State University in Georgia (2003).



Mr. Kakhorjon Aminov

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Mr. Kakhorjon Aminov is a Country Programs Manager for the Islamic Development Bank (IDB), where he is responsible for country programming and managing the portfolio of IDB's projects in Turkey and Kazakhstan. Prior to joining IDB, Mr. Aminov worked as an Economics Officer at the Asian Development Bank (ADB), where he worked on economic and sector analyses; design, implementation, and monitoring of budget support programs and projects in education; and processing projects to support public sector reforms, private sector development, and public sector management. His previous experience with ADB includes working as a Project Manager for the project to support the Government of Tajikistan to implement the Private Sector Development Strategy. Mr. Aminov holds a BA in Commercial Law from the State University of Commerce in Tajikistan (2002), a MA in International Economics from the Kazakh Institute of Management, Economics and Strategic Research (2004), and a MS in Development Economics and Policy from the University of Manchester (2007).



Dr. Umid Aripdjanov

Uzbekistan, Spring 2014

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Dr. Umid Aripdjanov is one of the founding partners of Colibri Law Firm, which provides integrated legal, tax, and business services for inbound foreign investors throughout all of Central Asia, Mongolia, and the Caucasus. Throughout his career, he has advised on multi-billion dollar investments and transactions related to upstream, midstream, and downstream petroleum operations, mining, cement, and petrochemical industries in Central Asian countries. Recently, Dr. Aripdjanov has been engaged in massive investor-state arbitrations. In the past, Dr. Aripdjanov taught business law modules at the Westminster International University in Tashkent and tutored at the Tashkent State Institute of Law. For the past decade, Dr. Aripdjanov has been recognized as the "top-ranked" business lawyer by Chambers Global, Legal 500, and Who's Who: Legal. Dr. Aripdjanov holds a Law Degree (1997) and PhD (2001) from Tashkent State Institute of Law, and received his LLM from Case Western Reserve University School of Law in Cleveland, Ohio as a Muskie Fellow (2002).



Mr. Baktybek Asanov Kyrgyzstan, Spring 2010
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Mr. Baktybek Asanov is the Vice President and COO at Tatsuno Central Asia LLC, a joint venture with Tatsuno Corporation of Japan. He is also an Adviser to the Head of Secretariat of Business and Investment Development Council under the Government of the Kyrgyz Republic, where he is responsible for assisting the Secretary in improving policy dialogue between the government and business. Prior to his current position, Mr. Asanov worked as an Adviser to the First Vice Prime Minister of the Kyrgyz Republic, as Managing Director of Closed Joint Stock Company, Textonic, an oil and gas exploration company under the Australian companies Santos and Caspian Oil and Gas, and as a Commercial Attaché at the Embassy of the Kyrgyz Republic in Japan. Mr. Asanov holds a BA in Oriental Studies and International Relations from Bishkek Humanities University (1999) and a MA in Social Science (International Economics) from the Iwate University, Japan (2003).



Mr. Ashir Ashirov Turkmenistan, Spring 2010
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Mr. Ashir Ashirov is an independent consultant currently undertaking professional training in regional studies and management at the Foreign Service Institute of the U.S. Department of State in Arlington, VA. In recent years, Mr. Ashirov has conducted a number of research and consulting jobs with European think tanks and NGOs. He previously worked for the U.N. Office on Drugs and Crime (UNODC), for the OSCE Center in Ashgabat, and later for several UK entities in Jerusalem. Mr. Ashirov holds a BA in Oriental and Iranian Studies from Turkmen State University (2001) and a MS in GIS studies from Tashkent Institute of Irrigation and Melioration (2006), where he was a Tempus Fellow (EU). He also undertook further graduate studies in Political Science and International Relations at the OSCE Academy and advanced diplomatic and professional training at the Diplomatic Academy in Bishkek, the Geneva Center for Security Policy in Switzerland, and the International Anti-Corruption Academy in Austria.



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Ms. Zara Chatinyan is the Local Representative of German Development Bank (KfW) in Armenia. KfW manages more than 600 million euro investment portfolios in Armenia's energy, drinking water and irrigation, banking, and agriculture sectors. Ms. Chatinyan works closely with the governments of Armenia and Germany to identify sectors in need of reform and infrastructure projects, to facilitate intergovernmental negotiations, to participate in multi-million sovereign loan negotiations, to support the introduction of international standards in project management, and to facilitate cooperation with international financial institutions. Ms. Chatinyan has more than ten years of experience with USAID financed projects in decentralization, policy and institutional development, strategic planning, and municipal service improvements. Ms. Chatinyan holds a BA in Philology from the Teachers' Training Institute in Armenia (1998), a MPA from the University of Delaware as a Muskie Fellow (2000), and a Certificate in Executive Management and Leadership from the Judge Institute of Management at the University of Cambridge (2003).



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Ambassador Levan Dolidze is the Director of the Georgian Center for Security and Development. Prior to his current position, he served as the Ambassador of Georgia to NATO and the First Deputy Defense Minister of Georgia where he coordinated the defense transformation process and supervised policy and planning, international relations, and Euro-Atlantic integration. Ambassador Dolidze is a former Executive Director of the Levan Mikeldadze Foundation. His experience is also associated with supervising the implementation of projects in the field of democracy and development, as well as with the effective implementation of international legal principles at the domestic level and their further application in practice by national and international stakeholders. From 2006-2008, he served as a senior Georgian diplomat (Consul) in Switzerland. Ambassador Dolidze holds a Degree in Law (LLM equivalent) from Tbilisi State University (2002) and a MA in International and European Security from Geneva University/ Geneva Center for Security Policy (2009).



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Mr. Badruun Gardi is the founder and CEO of Ger Hub and a civil society leader in Mongolia with a deep interest in issues of national development. Ger Hub is a nonprofit social enterprise that aims to develop uncommon solutions to common problems in Ulaanbaatar. By creating opportunities for interdisciplinary collaboration, Ger Hub seeks to transform the living environments of the urban poor. From 2011 to 2014, Mr. Gardi served as Executive Director of the Zorig Foundation, a leading non-governmental organization in Mongolia that focuses on three main areas: good governance, youth and education, and community development. Mr. Gardi serves on the boards of the Institute of Engineering and Technology, the Mongolian Association of State Alumni, and AIESEC Mongolia. He is an alumnus of the U.S. Department of State's International Visitor Leadership Program and the inaugural class of the Asia Foundation Development Fellowship. Mr. Gardi holds a BA with a double major in Psychology and Communication from Stanford University (2009).



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Ms. Diana Gaziyan is the Executive Director of the American Chamber of Commerce in Armenia (AmCham), a leading business association aimed at improving the business and investment climate in the country. Ms. Gaziyan started her career in 1998 at the Ministry of Finance and Economy of the Republic of Armenia. She then moved to international development projects and worked towards the implementation of decentralization and local governance reforms (USAID) for a number of years. Ms. Gaziyan's international professional experience includes the Institute of Public Administration and Education Development Center in NYC, as well as the Urban Institute in Washington, D.C. She holds a BA from Yerevan State University of Foreign Languages with a major in English Language and Psychology. In 2002, she was awarded a Muskie fellowship and received a MS in Management of International Non-Profit Organizations (2003) from the Robert F. Wagner Graduate School of Public Service, New York University.



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Mr. Emin Valiyev Azerbaijan, Spring 2014
e.valiyev@uptime-marketing.com

Mr. Emin Valiyev is the Founder, Partner, and General Manager at Uptime Marketing Agency, operating in Azerbaijan and Kazakhstan with regional offices located in Baku and Almaty. Prior to launching Uptime Marketing Agency, Mr. Valiyev worked in marketing management units at Colgate-Palmolive Kazakhstan and Danone Kazakhstan where he helped to set up local production. Mr. Valiyev began his career in 2004 at Colgate-Palmolive Azerbaijan as the Assistant Brand Manager. Soon after, he was promoted to the regional role in the CIS Countries Head Office in Istanbul. He then moved to Kazakhstan in 2007. Mr. Valiyev holds a BA in International Economic Relations from Azerbaijan State Economic University in Baku (2004). He has also attended numerous seminars, trainings, and summer schools on management, marketing, and negotiations in different countries throughout Europe and Asia.



Mr. Wahidullah Waissi Afghanistan, Fall 2014
wahid.waissi@gmail.com

Mr. Wahidullah Waissi is the Director-General for Economic Cooperation at the Ministry of Foreign Affairs of Afghanistan. In this position, he oversees regional economic cooperation and multilateral development partnerships, chairs the Economic Diplomacy Committee, coordinates the Regional Economic Cooperation Conference for Afghanistan (RECCA), and serves as Focal Point for Economic Confidence Building Measures and the Heart of Asia processes. Previously, he served as a Senior Adviser to the Ministers of Foreign Affairs and Finance, as well as the Director and Formulation Manager of Afghanistan's National Development Strategy and Afghanistan's Millennium Development Goals. Mr. Waissi is a member of Afghanistan Policy Group and Asia Pacific Community of Practice on Managing for Developments Results. He is also a Co-founder and Chair of the Green Club, a voluntary association on environmental issues. Mr. Waissi teaches economic development at the University of Afghanistan in Kabul. He holds a MA in Development Economics from Williams College in Massachusetts (2005).



Mr. Asset Yerali Kazakhstan, Spring 2010
asset.yerali@gmail.com

Mr. Asset Yerali is the CEO of Odyssey Investments Group, a diversified investment group in Kazakhstan with businesses in logistics, finance, energy and infrastructure. Prior to this, he was the President of Remlokomotiv JSC, an investment arm of the Kazakhstan National Railways Company, where he managed investment projects in the railways infrastructure and machinery. Previously, Mr. Yerali worked as General Director of Lancaster Industrials and Vice President of KUN Renewables JSC, where he managed a strategic project on the construction of an integrated poly-silicon plant (solar industry) in Kazakhstan. He has also worked as a management consultant for government and private sector projects. Mr. Yerali holds a MPA from John F. Kennedy School of Government, Harvard University and a BA in International Relations and Economy from the Middle East Technical University.



Mr. Ajmal Khan Zazai Afghanistan, Spring 2009
junobiwalsun@googlemail.com

Mr. Ajmal Khan Zazai is Chairman of United Afghan Tribes and CEO of Central Asian International Trading LLC-UAE and The Richmond Group. He is a tribal leader of over 2 million people living in the South Eastern regions of Afghanistan. He has been involved in humanitarian and aid projects and has also appeared on public stages and in western media on numerous occasions. Mr. Zazai has jointly worked with the Central Asian Development Group (CADG) to implement Community Development Projects throughout Afghanistan. In addition, he created job opportunities for over 47,000 of his tribesmen in his stronghold of Paktia province from 2009 to 2012. Mr. Zazai holds a degree in the Doctorate of Law for Services to Democracies and a MA from the Dublin Metropolitan University in London, where he was also appointed as an Honorary Professor of Diplomatic Studies. Mr. Zazai was also educated at the Herzing Institute, Canada in micro-computer management.



Ms. Aizhan Zhantayeva Kazakhstan, Fall 2009
azhantayeva@gmail.com

Ms. Aizhan Zhantayeva is a Director for Human Resources at the National Bank of the Republic of Kazakhstan. Prior to her current position, Ms. Zhantayeva served as the Deputy General Director for Corporate and Legal Affairs for the Central Asia region at Imperial Tobacco Kazakhstan. In 2009, Ms. Zhantayeva was a Regional Director for investment attraction from the United States for the National Agency for Export and Investment, Kazninvest. Previously, she served as a Managing Director in the Corporation for Export Development and Promotion and as a consultant in the Center for Strategic Research and Analysis for the Administration of the President of Kazakhstan. Ms. Zhantayeva also actively participated in the implementation of the government project, "The Diversification of Kazakhstan's Economy through Cluster Development in Non-Extraction Sectors of the Economy." She holds a MBA from the Kazakhstan Institute of Management, Economics, and Strategic Research (2002) and a MS in Finance and Accounting from the University of Birmingham, UK (2003).



Mr. Duman Zhumadilov Kazakhstan, Fall 2012
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Mr. Duman Zhumadilov is a Head of the PR and Marketing Department at Sokol motor-racing track in Almaty. Prior to his current position, Mr. Zhumadilov worked as Deputy Director at Natural Foods LLP, Special Project Manager at ADD Group LLP, and CEO's Assistant and Corporate Secretary at the Intellectual Schools of the First President JSC. Previously, Mr. Zhumadilov served in the Department of Analysis and Strategic Planning and in the Barlau Department (Kazakh Foreign Intelligence Service) of the National Security Committee of Kazakhstan. Mr. Zhumadilov holds a BA Equivalent in Law from the Academy of National Security in Almaty (2002) and a MA in International Finance and Policy from Columbia University, New York (2008). He is a three-time silver medalist for Kazakhstan in the Brazilian Jiu-Jitsu and Grappling Championship and is actively involved in coaching for the Brazilian Jiu-Jitsu and Grappling Club, "Bars."



Mr. Bakai Zhunushov

Kyrgyzstan, Fall 2008
bakaizh@gmail.com

Mr. Bakai Zhunushov is an experienced professional in investments and consulting. He has vast experience in providing professional services to international banks and corporations. In 2011 he joined the European Bank for Reconstruction and Development (EBRD) where he leads the Small Business Support team in the Kyrgyz Republic. Before joining the EBRD, he led two professional consulting firms and also taught at the MBA Department of the American University in Central Asia. Mr. Zhunushov has a BA in Economics of Enterprises from UCTA University in Bishkek (2002) and a post-graduate diploma in International Management from the International Management Institute in New-Delhi (2004).



Ms. Parvina Zokirova

Tajikistan, Spring 2009

Ms. Parvina Zokirova is an Assistant Manager in the International Relations Department in the Ministry of Energy and Industry of the Republic of Tajikistan. She is currently working with other government agencies, the private sector, and foreign investors to develop the energy sector of Tajikistan. Ms. Zokirova holds a BA in Electronics System Design from the School of Design, Engineering and Computing at Bournemouth University, UK (2006). While at Bournemouth University, she also completed a course at the School of Biomedical Sciences at Southampton University, UK, earning a certificate in Biomedical Science and Biotechnology (2005). Her medical background also includes a diploma in Medical Nursing from Medical College, Tajikistan (1999).

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RUMSFELD FELLOWSHIP CONFERENCES

After five years of successful fellowship sessions in collaboration with the Central Asia-Caucasus Institute at Johns Hopkins University's School of Advanced International Studies, the Rumstfeld Foundation hosted the first regional gathering of its alumni in the summer of 2012 in Batumi, Georgia. Following this initial gathering, the Foundation recognized the significant value in bringing together the impressive alumni from across the region so that the Fellows from all sessions are able to have the opportunity to connect and exchange ideas. The Foundation has remained committed to encouraging and supporting the growing alumni network, and has been pleased to continue hosting annual gatherings since 2012.

Batumi, Georgia - June 23-26, 2012

The first Fellowship Conference in Batumi, Georgia explored a wide range of issues affecting the region such as transportation, trade barriers, energy security and diversification, Russia's and China's foreign policies, security in Afghanistan, and business and investment opportunities in Greater Central Asia. Panel discussions covered topics including "Regional Cooperation in Greater Central Asia," "Regional Security Challenges," and "Business Opportunities Along the New Silk Road." The Conference featured keynote speaker, Mr. Batu Kutelia, Deputy Secretary of the National Security Council of Georgia and former Ambassador to the United States.



Lake Issyk Kul, Kyrgyzstan - June 22-25, 2013

The second Fellowship Conference at Lake Issyk-Kul in the Kyrgyz Republic hosted discussions on several regional topics including country specific investment climates and economic outlooks, trends of foreign direct investment, entrepreneurship and SMEs in the region, transportation, and the political transition in Afghanistan. Panels focused on regional issues including "Doing Business in Greater Central Asia, the Caucasus and Mongolia: Challenges and Opportunities," and "Regional Economic Cooperation in Greater Central Asia: Bridging Asia and Europe." Dr. S. Frederick Starr, Chairman of the Central Asia-Caucasus Institute, provided keynote remarks. Assistance for Conference activities and materials was generously provided by local partner and sponsor, the Bishkek Business Club.



CAMCA Regional Forums

Building on the previous alumni conferences, in 2014 the Rumsfeld Foundation and Central Asia-Caucasus Institute decided to expand their annual gatherings by developing a broader regional forum for interested guests and stakeholders to participate in alongside the Fellowship alumni. The CAMCA (Central Asia-Mongolia-Caucasus-Afghanistan) Regional Forum was established to create a platform for the young leaders of the alumni network to engage with a larger international audience invested in the future of the region. In June of 2014, the Foundation hosted the first CAMCA Regional Forum in Astana, Kazakhstan. Focused on the key issues and challenges throughout the Eurasia region, alumni and other participants across various sectors discussed important subjects such as transportation, energy, and security, as well as ways to increase overall cooperation across borders. The Rumsfeld Foundation and Central Asia-Caucasus Institute look forward to continuing these important regional dialogues in CAMCA Forums to come.



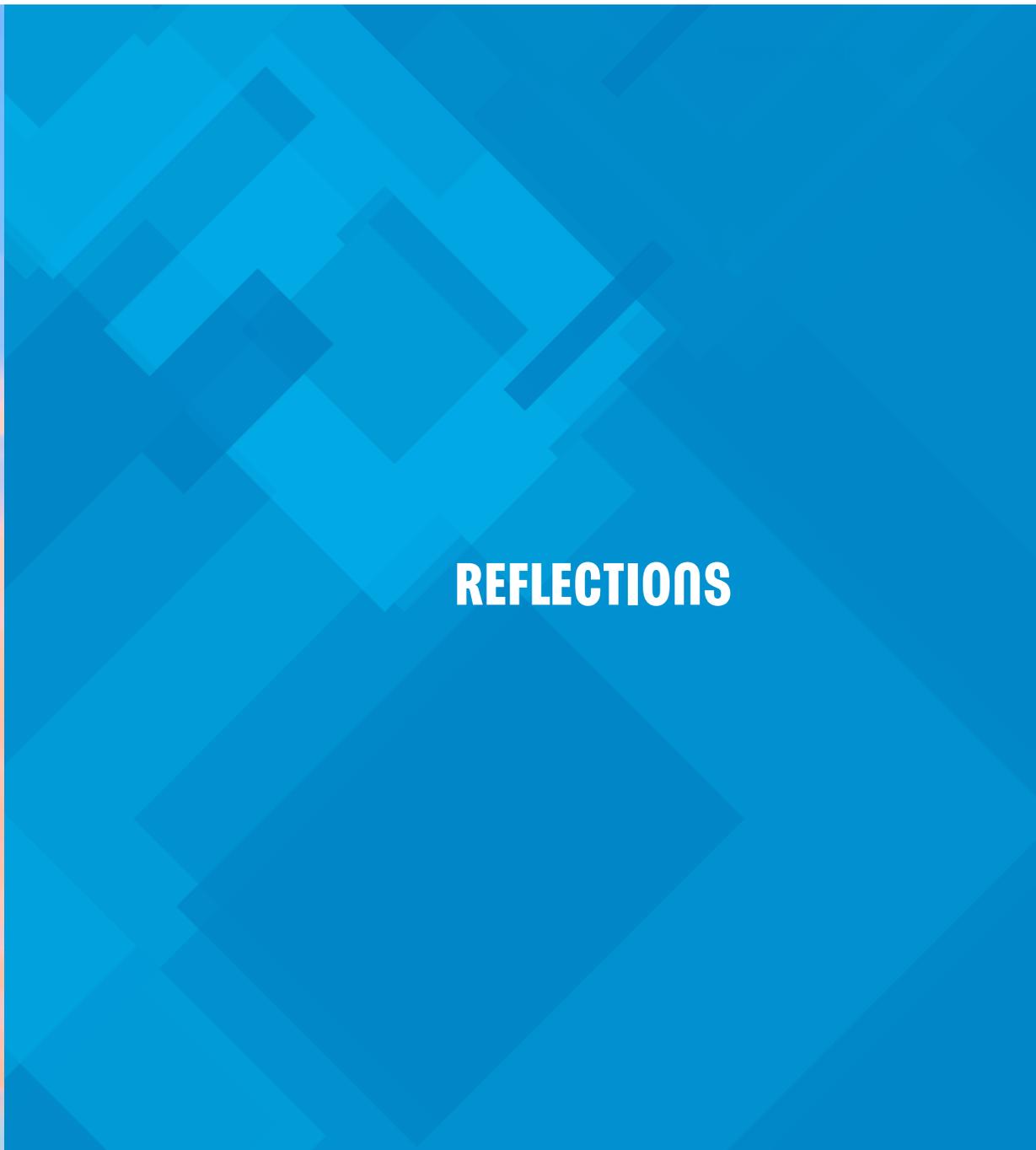
Astana, Kazakhstan - June 20-22, 2014

Participants of the first CAMCA Regional Forum included alumni of the Rumsfeld Fellowship Program as well as prominent business leaders, government officials, regional experts and other professionals.

Forum panels focused on topics including "Macro-economic Stability and Foreign Direct Investments Along the New Transportation Corridors," "Models of Economic Cooperation: From European Union to Eurasian Union and Beyond," "Bridging Asia and Europe: Transportation and Transit Potential of CAMCA," and "Exploring Linkages Between Economic Development and National Security in the CAMCA Region." Key speakers included Dr. Steve Cambone, Rumsfeld Foundation Board Member, Dr. S. Frederick Starr, Chairman of the Central Asia-Caucasus Institute, Mr. Erzhan Ashikbayev, Deputy Minister of Foreign Affairs of Kazakhstan, and Ms. Madina Abylkassymova, Vice-Minister of Economy and Budget Planning of Kazakhstan, who remarked on the "Kazakhstan 2050 Strategy." Panelists included numerous alumni of the Rumsfeld Fellowship Program as well as representatives from the European Bank of Reconstruction and Development, the Ministry of Industry and New Technologies of Kazakhstan, the Public Policy Institute of the Nur Otan Party in Kazakhstan, Kyrgyz Concept Ltd., and McKinsey & Company.

The 2014 CAMCA Regional Forum concluded on June 22nd after two days of presentations, discussions, and a tour of the capital city with visits to the Astana Opera House, Bayterek Tower, Independence Palace and Nazarbayev University. Support throughout the Forum was kindly provided by Forum partners including the Ministry of Foreign Affairs of Kazakhstan and the Nazarbayev Center.





REFLECTIONS



Aizhan Zhantayeva, Fall 2009

"This program was a life changing experience for me. Not only did it fundamentally change my perceptions about American politics and culture, but these six weeks gave me the opportunity to gain a broader and deeper understanding of the problems and achievements of countries of the Central Asia-Caucasus region and impact they have on my own country. Thanks to this program, I now have greater confidence in choosing a career path that will bring more value to my country. These undoubtedly were the best six weeks in my life."

"Upon completion of the Rumsfeld Fellowship Program I can truly say that I have become a regional and global thinker!"

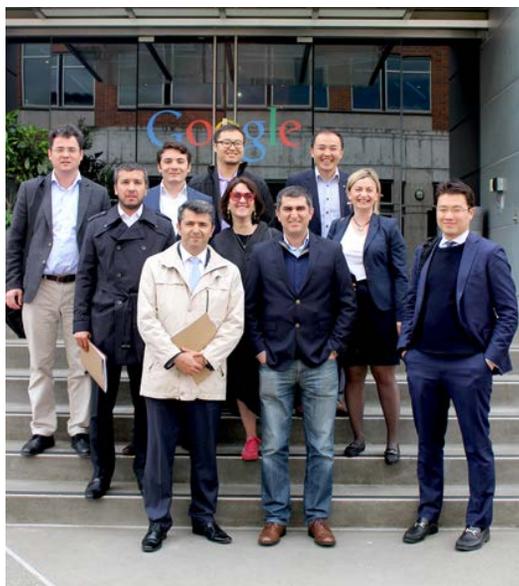
Uluk Kydyrbaev, Fall 2011

Hikmat Abdurahmanov, Fall 2011

"From my six weeks as a fellow in this program I learned three very valuable lessons. First, I realized how small the world has become and that meeting with U.S. foreign policy legends and top financiers and scholars is possible. I also learned that there is a hope for greater cooperation in the future between our region and the United States if these kinds of programs develop. Lastly, I met incredible friends from the region that taught me a lot about their countries and we found a lot of common goals amongst each other."

Tamta Kupradze, Spring 2012

"This was a time of discovery, rediscovery, learning, sharing of knowledge, networking and bonding that lasts for 6 weeks, but stays with you forever. The program offers a once in a lifetime experience of innovative scholarship, stimulating analysis and unmatched practical exposure to the U.S. policy towards the world, and a unique platform for connecting fellows from the neighboring regions of the Caucasus, Central Asia, Afghanistan and Mongolia."



Varya Meruzhanyan, Fall 2012

"I can hardly think of any other program that brings together so many high-level decision-makers and prominent thinkers for an open conversation with young people like ourselves. Some meetings were eye opening in terms of how U.S. politics and policies are shaped, while other speakers were truly inspirational by sharing their personal stories, pathways in life and recipes for success. This program has been one condensed learning experience and certainly a life-changing journey!"

Ravshan Sobirzoda, Spring 2013

"This Fellowship Program helped build a strong network, facilitate academic research, and taught unforgettable lessons by some of the brightest minds from the United States and elsewhere. The meetings we attended conveyed an overarching theme that leaders are not born – they are created through hard work, perseverance, and commitment to a purpose. By the end of the course, I definitely felt ready to overcome new challenges in my home country."



Ato Kasymov, Spring 2014

"The amazing part of the Rumsfeld Fellowship Program is the opportunity to meet and bond with young leaders from the Central Asian and the Caucasus region. All with different histories, backgrounds and perspectives, yet with shared interests, goals and vision. The best environment to make lifetime friendships."



Shijir Ochirbat, Spring 2014

"This program is the best experience in my professional development so far. Not only were my objectives to explore American policy making and its role in global geopolitics met beyond my greatest expectations, but I also had a privilege of everyday interaction with great people - strikingly successful young leaders from our region and the prominent U.S. policy leaders who were truly inspiring. My best take away from this program is a genuine belief in the greatest potential of our region which will help to shape my future aspirations."



Eka Grigalava, Fall 2014

"We may have previously visited the US, have done some wonderful things before and succeeded in our lives, but what we experienced in this program seemed unimaginable – to put your finger on the pulse of the political center of the world and get a first-hand knowledge on how a truly free yet powerful nation is run from within. Now it's on us to put our Washington experience and knowledge into use in our own countries."

"Trying to describe my experience of the program with words won't do it justice. Meeting some of the most powerful, influential minds of our time and having intensive, meaningful discussions with them are experiences that only you will be able to cherish in your mind for the rest of your life. They will shape your views on recent history, world affairs, global business and, most importantly, your own perception of yourself against the backdrop of these great minds." Saintulga Munkhgerel, Fall 2014

Abdullo Kurbanov, Spring 2015

"I feel as if I have just concluded an executive Master's degree in International Relations - this program is similarly rigorous, challenging, and enlightening. However, what I treasure the most are the friendships that we made within our cohort of fellows and becoming a part of a broader network for the future."

Ilgar Taghiyev, Spring 2015

"This is an amazing program that helps one discover American society, politics, economy and culture from known and unknown angles. In addition, spending six weeks in the U.S. with representatives of 10 nations makes the program even more vibrant. By the end of the program you feel as though you stayed not only in the U.S., but also in 9 other countries."



"I believe this program will affect the thinking and worldviews of future leaders of the region, and positively influence the political landscape of Eurasia in years to come." Azamat Akelev, Spring 2012

Nino Evgenidze, Spring 2015

"This uniquely tailored program of meetings, discussions, practical experiences, networking and travel offers invaluable opportunities for personal development and the enhancement of leadership skills."

Gayane Sargsyan, Spring 2009

"This program is about six weeks of excitement, challenge, increasing self-reliance, building relationships..."

Gauhar Kassymzhanova, Spring 2011

"I consider this program as one of the major investments in my educational and professional 'capital!'"





Asset Yerali, Spring 2010

"The people I met brought a wealth of experience, and pushed me to think about what I can do back in my home country. I believe the program has motivated all of the fellows in becoming more effective and self-confident, which will only further our leadership abilities."



Omer Uloomi, Fall 2014

"Experience and insights the participants gained during these six weeks will help to bridge and bring nations closer to a common brighter future. CAMCA can be a better place in continuation of such programs and I am confident the participants could play a central role in this."



"A breath-taking panorama hard to imagine crammed into just six weeks. I am already building upon what I have learned during the Rumsfeld Fellowship." Khatuna Mshvidobadze, Fall 2011



In 2007 Joyce and Donald Rumsfeld established the Rumsfeld Foundation to focus their philanthropic efforts on encouraging public service in the United States and promoting free political and free economic systems abroad. To this end, the Foundation has four focus areas: graduate fellowships for students interested in public service, global micro-finance, supporting charities that benefit the men and women of the U.S. military and their families, and building linkages between young leaders from Central Asia and the Caucasus to the United States, as well as to their regional counterparts.



Donald Rumsfeld

Co-founder and President

Donald Rumsfeld chairs the Rumsfeld Foundation with his wife, Joyce. The Foundation supports leadership and public service at home and the growth of free political and free economic systems abroad. His proceeds from the sales of his New York Times bestselling memoir, *Known and Unknown*, published in February, 2011, go to the military charities sponsored by the Rumsfeld Foundation that assist the wounded, their families, and the children of those who have fallen in combat. He authored a second bestselling book, *Rumsfeld's Rules*, published in May 2013.

Mr. Rumsfeld completed his second tour as Secretary of Defense in December, 2006. A former naval aviator, Mr. Rumsfeld previously served as a U.S. Congressman, U.S. Ambassador to NATO, White House Chief of Staff for President Gerald Ford, Special Presidential Envoy to the Middle East for President Ronald Reagan, and Chief Executive Officer of two Fortune 500 companies and Chairman of a third. He led the U.S. Department of Defense in overseeing the reform and transformation of America's military to be better able to meet the challenges of the information age in the 21st Century.



ABOUT THE RUMSFELD FOUNDATION

Joyce Rumsfeld

Co-founder and Vice President



Joyce Rumsfeld was born in Billings, Montana and after moving to Fargo, ND, Minneapolis, MN, and Milwaukee, WI, she ended up in the Chicago area. She graduated from New Trier High School where she and her husband, Don Rumsfeld, were classmates, and later received a B.A. in Art History from the University of Colorado in 1954.

Mrs. Rumsfeld was the founder of the Chicago Foundation for Education (CFE) in 1985 and served as Chairman of its Board of Directors for thirteen years. The Foundation is dedicated to improving the education of children in the Chicago public elementary schools. In the last 25 years, CFE has invested more than 5.5 million dollars in the Chicago Public Schools, impacting nearly 30,000 teachers and more than 1 million students.

Mrs. Rumsfeld has served on the Big Shoulders Program at the Archdiocese of Chicago, the National Advisory Council of Character Education Partnership, Inc., and the U.S. Department of Education's Fund for Improvement of Post-Secondary Education. She also served on the Board of Visitors and Governors at St. John's College for 12 years. In honor of her work with members of the U.S. military and their families, on December 15, 2006, Mrs. Rumsfeld was awarded the Department of Defense's Distinguished Public Service Award. Mrs. Rumsfeld currently chairs the Rumsfeld Foundation with her husband. They have three children, seven grandchildren, and two great-grandchildren and reside in New Mexico.

Dr. Steve Cambone

Director



Dr. Cambone is the founder of the consultancy, Adirondack Advisors, LLC. He advises public and private sector leaders and managers in strategic plans and planning, operations, resource allocation and the use of technology to transform operations and business practices to increase capability and effectiveness, improve efficiency and achieve mission or financial objectives.

His clients include start up and early stage technology companies, public and private companies that service the national security market and to non-profit organizations.

From 2007-2012 he served in senior corporate positions for QinetiQ North America, including the Senior and later Executive Vice President for Strategic Development, as well as the President of QNA's Mission Solutions Group.

Prior to joining QNA, Dr. Cambone served from 2001-2006 in the Department of Defense where he served as the first Undersecretary of Defense for Intelligence, responsible for the oversight of DoD's intelligence policy, activities and budgets and its relationship with the Director of National Intelligence and the broader Intelligence Community. Dr. Cambone's awards include the DoD Distinguished Public Service Medal and the National Intelligence Distinguished Service Medal.

He is a member of the Advisory Board of the Intelligence and National Security Alliance (INSA) and is a member of the Advisory Board of the Volgenau School of IT and Engineering at George Mason University.

Dr. Cambone received his Ph.D. and Master's degrees in Political Science from Claremont Graduate School and his Bachelor's degree in Political Science from The Catholic University of America.

Sarah Conant

Executive Director



Sarah Conant is the Executive Director of the Rumsfeld Foundation. In this capacity she manages the Foundation's programs in four focus areas including global microfinance, fellowships for U.S. graduate students interested in public service, fellowships for young leaders from Central Asia and the Caucasus, and grants to organizations supporting active duty troops, wounded military veterans, their families, and the families of the fallen.

Prior to her work with the Rumsfeld Foundation, Ms. Conant held internship positions at various organizations including the Seeing Eye Foundation, McKinsey & Company, Feeding America, Coyne Public Relations, and the Office of former Secretary of Defense Donald Rumsfeld. Following her graduation from Northwestern University in 2009 with a B.A. in

Political Science and International Studies, Ms. Conant returned to Donald Rumsfeld's staff full-time. After helping to manage the Foundation's various programs and grant giving, in March 2011 she was appointed the Executive Director and now oversees all of the Rumsfeld Foundation's activities.

Bridget Sedlacek

Director of Programs



Bridget Sedlacek is the Director of Programs at the Rumsfeld Foundation. She assists in managing the activities of all four focus areas of the Foundation, including the Central Asia-Caucasus Fellowship Program and Graduate Fellowship Program, as well as the Foundation's grants for microfinance organizations and military charities.

Before working with the Foundation, Ms. Sedlacek was a Staff and Research Assistant in the Office of former Secretary of Defense Donald Rumsfeld, where she previously interned before graduating from the University of Virginia in 2011 with a B.A. in Foreign Affairs. She was brought on board to work for the Foundation in August of 2012.



**ABOUT
THE CENTRAL ASIA-CAUCASUS
INSTITUTE**

The Central Asia-Caucasus Institute and Silk Road Studies Program is a Joint Transatlantic Research and Policy Center, affiliated with Johns Hopkins University's School of Advanced International Studies (SAIS) in Washington D.C., and the Institute for Security and Development Policy in Stockholm. The Joint Center was formed to respond to the increasing need for information, research and analysis on the Caucasus and Central Asia, and to help bring these regions out of the shadows of the American and European consciousness to which fate had consigned them. By encouraging Americans and Europeans to enter into an active and multi-faceted engagement with the region, and by promoting serious and well-informed policies towards it, the founders aimed for the Joint Center to help a neglected world area to reclaim its legitimate and appropriate place in the world order.



Dr. S. Frederick Starr

Chairman

S. Frederick Starr is the founding Chairman of the Central Asia-Caucasus Institute and Silk Road Studies Program and a Research Professor at SAIS, Johns Hopkins University. His research on the countries of Greater Central Asia, their history, development, internal dynamics, as well as on U.S. policy towards the region has resulted in twenty-three books and more than 200 published articles. He has also written extensively on architecture, music, and Russian politics and culture. One of his recent books, *The Ferghana Valley: The Heart of Central Asia*, involved some dozen scholars in four countries.

During the past decade he has returned repeatedly to the challenge of reopening continental-wide transport passing through Central Asia and Afghanistan, which he sees as a key to success in Afghanistan itself. This issue was the subject of a series of articles published between 2000 and 2008, and of a book, *The New Silk Roads* (2008). For articles that have had a direct impact on policy, see "Beyond the Fog of Nation Building: An Economic Strategy for Afghanistan" and "Finish the Job: An Economic Strategy for Afghanistan." In October 2013 his major work, *Lost Enlightenment: Central Asia's Golden Age from the Arab Invasion to Tamerlane*, was published. It is being translated into many languages worldwide.



Dr. Svante Cornell

Director



Svante E. Cornell is the Director of the Central Asia-Caucasus Institute and Silk Road Studies Program, a co-founder of the Institute for Security and Development Policy in Stockholm, and an Associate Research Professor at SAIS, Johns Hopkins University. His main areas of expertise include security issues, state-building, and transnational crime in Southwest and Central Asia, with a specific focus on the Caucasus and Turkey. He is the Editor of the "Central Asia-Caucasus Analyst," the Joint Center's bi-weekly publication, and of the Joint Center's "Silk Road Papers" series of occasional papers.

Dr. Cornell is the author of several books, including *Small Nations and Great Powers: the Ethnopolitical Conflict in the Caucasus* (2001), the first comprehensive study of the post-Soviet Caucasus, and *Azerbaijan since Independence* (2011). His dozens of articles have appeared in numerous academic and policy journals.

Dr. Cornell received his undergraduate education at the Middle East Technical University in Ankara, Turkey, and holds a Ph.D. in Peace and Conflict Studies from Uppsala University. He also holds an honorary doctoral degree from the National Academy of Sciences of Azerbaijan. He is a member of the Swedish Royal Academy of Military Science and a Research Fellow with the Wilfried Martens Center for European Studies in Brussels.

Dr. Mamuka Tsereteli

Director of Research



Dr. Mamuka Tsereteli is the Director of Research at the Central Asia-Caucasus Institute and Silk Road Studies Program. He previously served as the Director of the Center for Black Sea-Caspian Studies at the School of International Service at American University. He also served as an Assistant Professor at the School of International Service from 2007-2011. Dr. Tsereteli teaches classes on Energy and Security at SAIS, Johns Hopkins University and at American University. He frequently speaks at events related to international relations, economic development, energy security and country risk analysis in the Caucasus and Central Asia. His areas of expertise include international relations and international economic policy, economic and energy security, political and economic risk analysis and mitigation strategies, and business development.

Dr. Tsereteli previously served as the Founding Executive Director at the America-Georgia Business Council, and as Economic Counselor at the Embassy of Georgia in Washington, D.C., covering relationships with International Financial Institutions, U.S. assistance programs and business initiatives. He actively facilitated the elaboration and implementation of the multiple pipeline policies in the Caucasus.

David Soumbadze

Director, Rumsfeld Fellowship Program



David Soumbadze is the Director of the Rumsfeld Fellowship Program at the Central Asia-Caucasus Institute. From 2009 to 2013 he was also the Director of the Silk Road Media Program. Mr. Soumbadze holds a BA and a MA in Economic, Political and Social Geography from Ivane Javakishvili Tbilisi State University, Georgia (1982) and a MA in International Policy and Practice from the George Washington University's Elliott School of International Affairs (2008).

From 1994 to 2006, Mr. Soumbadze worked for the Embassy of Georgia in the USA, Canada and Mexico as a Minister and Deputy Chief of Mission in charge of political and security affairs. Twice, in 2002 and 2006, he served as a Charge d'Affaires of Georgia in the United States. Prior to coming to Washington,

Mr. Soumbadze worked as an adviser in the office of the National Security Adviser to the President of Georgia (1992-1994) and as a Deputy Head of NATO and Disarmament Department in the Ministry of Foreign Affairs of Georgia (1992). He also served as an Executive Secretary of the State Commission on Georgia's Participation in NATO Partnership for Peace Program (1993-1994). From 1982 to 1991, Mr. Soumbadze was a Deputy Head of the System Analysis Department at the Institute of Information and Management in Tbilisi, Georgia. He has a diplomatic rank of Envoy Extraordinary and Plenipotentiary.



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